## **Minutes**

# **National Council**



Date	Friday 30 September 2022

Time 1pm-3pm

Location Microsoft Teams

Present: Sir Nicholas Serota (Chair) Chair of Arts Council England

Helen BirchenoughSouth West Area Council ChairRoni BrownSouth East Area Council Chair

YolanDa Brown National Council Member (Items 1 – 3)

Bill Bush National Council Member
Sukhy Johal MBE Midlands Area Council Chair

Ruth Mackenzie CBE London Area Council Chair (Items 1 – 3) Elisabeth Murdoch CBE National Council Member (Items 3 – 6)

Andrew Miller MBE
Jamie Njoku-Goodwin
Abigail Pogson
Paul Roberts OBE
Deborah Shaw
National Council Member

Kate Willard OBE North Area Council Chair (Items 3 – 6)

## Apologies:

Also Present: Darren Henley CBE Chief Executive

Liz Bushell Executive Director and Chief Financial Officer

Laura Dyer MBE Deputy Chief Executive Places, Engagement & Libraries

Executive

Simon Mellor Deputy Chief Executive, Arts and Museums
Mags Patten Executive Director, Communication and Public
Francis Runacres, MBE Executive Director, Enterprise and Innovation
Richard Russell Executive Director and Chief Operating Officer

Jane Dawson Director, Funding Programmes

Michelle Dickson Director, Strategy

Eddie de Souza Director, Investment Operations and Resources

Alex Middleton Senior Manager, Funded Organisations

Claire Mera-Nelson Director, Music and London

Tonya Nelson Area Director, London
Tharsini Joganathan Director of Legal Services

Ruth Alaile Director, Governance and Planning

# National Council – 30<sup>th</sup> September 2022

David Bryant Senior Governance Officer (minutes)

Eliza Burrows Officer, Governance (minutes)
Laura Doherty Officer, Governance (observer)

#### 1. WELCOME AND APOLOGISES

- 1.1 The Chair welcomed all attendees to the meeting. He noted that this was a continuation of the meeting held on Monday 26 September.
- 1.2 There were no apologies.

#### 2. DECLARATIONS OF INTEREST

- 2.1 National Council members were asked to declare any additional interests or relationships with organisations which are not on the circulated list, particularly in relation to any organisations who are likely to be discussed at the meeting.
- 2.2 Jamie Njoku-Goodwin noted that Music Managers Forum Ltd is a member of UK Music of which he is the Chief Executive.
- 2.3 YolanDa Brown advised that she is also a member of the Educational Board of the Southbank Centre.
- 2.4 No further declarations were made.

### 3. 2023-26 INVESTMENT PROCESS (Continued)

(Elisabeth Murdoch and Kate Willard joined the meeting)

- 3.1 Simon Mellor reiterated that the main purpose of the meeting was to continue discussions from the meeting held on 26<sup>th</sup> September regarding the proposed portfolio, and in particular to focus on the over £1million applications in the London area.
- 3.2 Members discussed the proposals for four organisations currently receiving the largest grants in the London portfolio. Members agreed that a differential approach towards reduction based on the rationale for the reduction awards and cuts should be used when making decisions on the portfolio.

(YolanDa Brown declared her role as a member of the Educational Board of the Southbank and did not take part in the discussion.)

(Jamie Njoku-Goodwin declared an interest as a board member of the London Philharmonic Orchestra and left the meeting for this aspect of the discussion)

- 3.3 The proposed orchestra portfolio in London was reviewed. National Council noted that the aim was to diversify and grow audiences for classical music, and this would partly be achieved by moving money outside the London portfolio and investing in a wider range of classical music ensembles.
- 3.4 Council members noted that the aim for opera was to grow small to mid-scale organisations in the portfolio by increasing investment in them through the portfolio.
- 3.5 Members asked for information on how employees of the companies might be affected by reductions.

(Jamie Njoku-Goodwin joined the meeting)

3.5 Tonya Nelson provided National Council with a breakdown of the proposed portfolio by artform in the London Area.

## 4. NPO/IPSO BUDGET STRANDS FOR 2022/23 TO 2025/26

(YolanDa Brown and Ruth Mackenzie left the meeting)

4.1 Members were asked if there were any comments or questions about the paper on budgets circulated for decision.

## 5. NEXT STEPS

5.1 Simon Mellor took members through what will happen next in the lead up to Decision Making meeting in October. The revised proposals would go on to Area Councils for consideration and decision, with recommendations on organisations that applied for over £1m, Investment Principle Support and Transfer Organisations being decided at the next meeting of National Council on 19<sup>th</sup> October 2022.

### 6. ANY OTHER BUSINESS

6.1 There was no additional business.

The meeting closed at 15:20.