

A guide to the delivery plans

An outline of the delivery plans we will use alongside the 10-year strategy



What is a delivery plan?

Over the 10 years covered by our next strategy, we expect to publish two or three delivery plans.

Each delivery plan will help us to determine how best to use our resources in that period to contribute to the ambitions set out in the over-arching strategy.

We are taking this approach in order to make sure that our proposed actions take account of changing contexts, as well as of progress and impact to date.

We expect the first delivery plan to span a period of three or four years, starting in April 2020. We intend to publish the first delivery plan alongside the strategy in December 2019.

What will the first delivery plan contain?

The delivery plan for the period beginning April 2020 will include:

- A final set of priorities for each of the outcomes. These priorities will be fixed for the period of the plan but may be adjusted in subsequent delivery plans depending on context and progress.
- A breakdown of how we expect to deliver these priorities. This will cover delivery via National Portfolio Organisations, National Lottery Project Grants, development funds, partnerships, and other methods and approaches, such as advocacy and research.
- Measures of success for each of the priorities.
- Detail on how the new strategy will work in practice, covering issues such as:
 - Our expectation that portfolio applicants will need to demonstrate that they can meet all three of our outcomes to some extent.
 - Our expectation that we will ask applicants to address outcome/s but that they will not necessarily have to address any or all of the related priorities. We recognise that there will be other ways to contribute towards the outcomes.
 - That the outcomes and priorities will form the basis for funding guidance, applications, assessments and decision making across all of our funding programmes.
 - How we will apply our investment principles.
- A timeline with key dates through the period.

Draft milestones within the first delivery plan

Note: As we write these consultation materials, we are awaiting the specific milestones of the forthcoming Spending Review, which is a key factor in our ability to confirm the timing of our plans. Without this all plans are provisional and subject to change.

Present to 2022: Individuals and organisations currently in receipt of funding will continue to deliver against funding agreements and business plans already in place; they will not be expected to respond to new outcomes, priorities or investment principles. This will continue to be the case for members of the National Portfolio until the end of the current investment round in March 2022.

Autumn 2019: Anticipated date of the forthcoming Spending Review.

2020: New National Plan for Music Education due for publication by the Department for Education; subject to budgetary confirmations, we will determine the next investment process for music education.

April 2020: Commencement of the new 10 year strategy, running from April 2020 – March 2030.

April 2020: We will refresh National Lottery Project Grants guidance to take account of the new strategy.

April 2020: Development funds deployed in response to the new strategy. Planned development funding programmes before April 2020 will continue as scheduled.

Autumn 2020: Anticipated launch of the next investment process, with decisions made by summer 2021, and a new portfolio in place from 2022. Currently, we expect this investment period could run for three years until 2025, reflecting our understanding of the likely settlement period resulting from the forthcoming Spending Review.